





Context

- East Amman\ Natheef
- Tafileh
- Beidha Bedu Community





3 layers of Work

Community Center

- Community Center model
- Key services & cyclical programs

Projects

- Projects
- Focus on employment, entrepreneurship, protection

Partnerships & Volunteers

- Initiatives
- Expanding the ecosystem
- Deepening the methodologies



Impact Statement 2021 Jordan

Since the establishment of Ruwwad in Jordan, **1,335** young men and women benefited from the scholarship funds in our centers in East Amman\Jabal Al-Natheef, Tafileh and Beidha in southern Jordan. The number of our graduates, who have completed at least two years'

journey in our enrichment programs, reached **885**. They worked as volunteers in our programs with children and parents, and participated in our enrichment programs and community campaigns.

189 young men and women benefited from university scholarships in East Amman\Jabal Al-Natheef, Tafileh and Beidha during 2021, they provided 24,690 hours of community service, the equivalent of more than 3,000 work days, in which they worked with children, adolescents and parents, throughout the year.



Impact Statement 2021



• Ruwwad supported more than 1,600 families during 2021 through the Community Support Program with its various components.



Our youth in East Amman\Jabal Al-Natheef and Tafileh launched 19 community initiatives under their leadership, Directly touching the lives of 1,364 members of the community, in addition to 6040 indirect beneficiaries.

Impact Statement 2021

- Ruwwad worked with different partners on 5
 empowerment projects during 2021, benefiting 2,208
 male and female citizens in our marginalized
 neighborhoods directly, and 6,775 male and female
 citizens indirectly.
- Our projects also contributed to creating 556 job opportunities in East Amman, Tafileh, and Ajloun.
- During 2021, Ruwwad worked with 89 local, regional and international partners, and 57 external volunteers took the initiative to participate in our work with the community.





Dardashat sessions throughout 2021 -East Amman/Jabal Al Natheef	37 50
Dardashat sessions throughout 2021 – Tafileh Dardashat sessions throughout 2021 - Beidha Dardashat sessions throughout 2021 - Total in Jordashat	
	22
	10

Dardashat sessions throughout 2021 -Total in Jordan 109



East Amman \ Natheef Youth Program Brief 2021





MKYEF:

- 1220 youth scholars benefited from the scholarship since establishment
- Total # Beneficiaries East Amman 137
- 261 Applications submitted 104 selected
- 34 admitted into scholarship 12 are from Natheef 59% male 41% female
- 27 Graduated from MKYEF in 2021



Programs Updates 2021 Youth Program – Citizen Beneficiary Journey

Yearly:

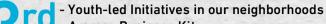
- Service Above Self Day
- Mentorship Day
- Graduation Day

Dardashat throughout the year

- Life Coaching Fellowship "Know Yourself"
- Community Service at the Child Program
- English Courses
- ICDL
- Critical Thinking Training







Aramex Business Kit

vear





year

- Community Service at **Community Program and IT Department**
- Enrichment Trainings (Speaking, Facilitation, Presentation)



- Field Internships through our private sector partnerships in youth's field of study
- **Programs Community Service**

Programs Updates **2021** Youth Program

- Activities continue as usual with social distancing
- · Book Club is launched and conducting books reviews sessions.
- Scholarship Processed launched fully online.
- · Youth-led initiatives launched based on the human rights based approach in East Amman
- New Enrichment trainings have become part of the youth journey (speaking, facilitation, presentation)





Highlights Enrichment Program



Service Above Self
 Day: Recycling 102
 Scholars across programs & orientation on methodologies



Mentoring Day: 110
 participants & 28
 mentors



New scholars
 orientation week: 34
 scholars were oriented
 on Ruwwad's model
 and methodologies,
 neighborhood history,
 programs structures
 and activities, and
 ended the week with
 community service in
 one of the local schools.



Highlights Enrichment Program



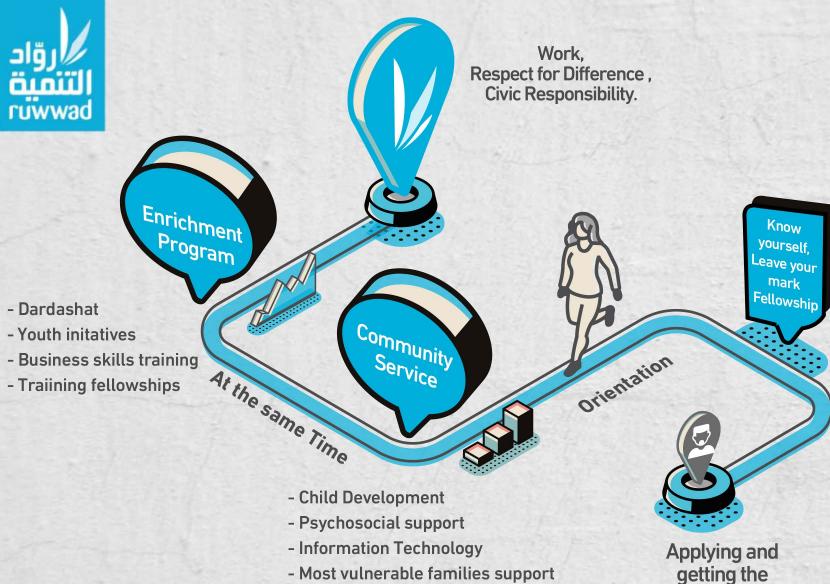
- Dardashat **37** sessions each is **2** hours
- ICDL **34** scholars 1st year
- **39** visited Ruwwad Makerspace
- English **35** scholars 1st year with Berlitz
- Branding Workshop: **18** Scholars
- **8** book club sessions for 18 scholars
- Financial Literacy workshop **15** scholars
- Excel Basics: **16** scholars











- Initiatives

- Campaigns

scholarship

Youth Journey At Ruwwad



East Amman/Natheef Child Program Brief 2021





- Child Program in #
- 220 Child repeats (6-12 years old) participated in
- **34** storytelling sessions,
- 35 creative art unit sessions, and 57 activities in our open space for art
- **8** sports activity sessions
- 2 summer & winter clubs as well as academic support & literacy and Units of Inquiry
- 465 children benefited from storytelling & arts in 8 neighboring schools
- 1633 books for 245 children
- 70 adolescents benefitted from psychosocial support
- 531 adolescents benefited from psychosocial support activities in neighboring schools.
- 23 adolescents benefitting from Ruwwad Coding Club



East Amman/Natheef Child Program Brief 2021

Initiatives:

- 107 children benefitted from 12 Raneen for audible story sessions.
- 18 sessions in chess for 29 children
- **7** sessions in creative writing for 14 children
- 10 sessions of engineering with MindLab for 14 children
- 3 storytelling sessions recorded and disseminated on social media
- 4 circus training sessions with Red Noses for 25 children



Programs Updates 2021 Child Program





- Activities continue as usual with social distancing.
- The summer and winter clubs are now developed using the IBL methodology.
- IBL methodology deepened for teams through regional trainings.
- New activities added to creative arts: graffiti, cartoon characters drawing, stories from contemporary Palestinian art.
- Annexes explaining how activities are to be implemented were added to the creative arts inquiry unit.
- Academic support curriculum enhanced through Early Childhood project.
- Partnership creation with art galleries.
- Partnership still continues with MindLab for engineering and science workshops with children.
- Psychosocial component and Makerspace are fully integrated in child program work.

















Programs Updates 2021 Child Program – Citizen beneficiary journey

CHILD LITERATURE UNIT

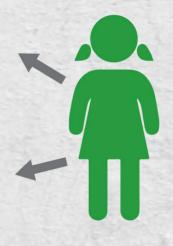
25 children (age 10-12) 25 sessions

DIVERSITY UNIT

50 children (age 10-12) 12 sessions



25 children (age 10-12) 25 sessions



Participate in Summer & Winter Club

Children Participate in Free space activities such as creative arts and storytelling all year long





East Amman/Natheef Community Program Brief 2021

Employment 23 Adolescent drop out placement 15 83 **Vocational Placement** (family through donations) Jeeran Station Beneficiaries **525** Women benefitted from 57 legal, health and women 130 empowerment awareness sessions and workshops. 46 women's income over one year is approximately 14,445 benefitted from 5 economic empowerment projects.



Community Support Partnerships





Legal Aid Center
1163 Cases

Bayt Silsal

24

individuals with disabilities

Norwegian Refugee Council
129 Syrians



Programs Updates 2021 Community Program – Citizen Beneficiary Journey

10-15 working days since application

100 are enrolled in other components in the Community Program

300 receive service

100 are enrolled in other components in other programs and projects in Ruwwad

Citizen Beneficiary: received requested service

Repeat Citizen Beneficiary: received requested service and is enrolled in one of Ruwwad's programs for at least 3 months 400 out of the applicants are referred as per their need

3 to 5 working days

- Referral System
- Follow-up with the entity the
- Applicant was referred to

3 to 5 working days

500 applicants,

250 repeats, 250 new

- Case Study
- Service Request
- Employment Request
- Awareness Sessions Enrollment





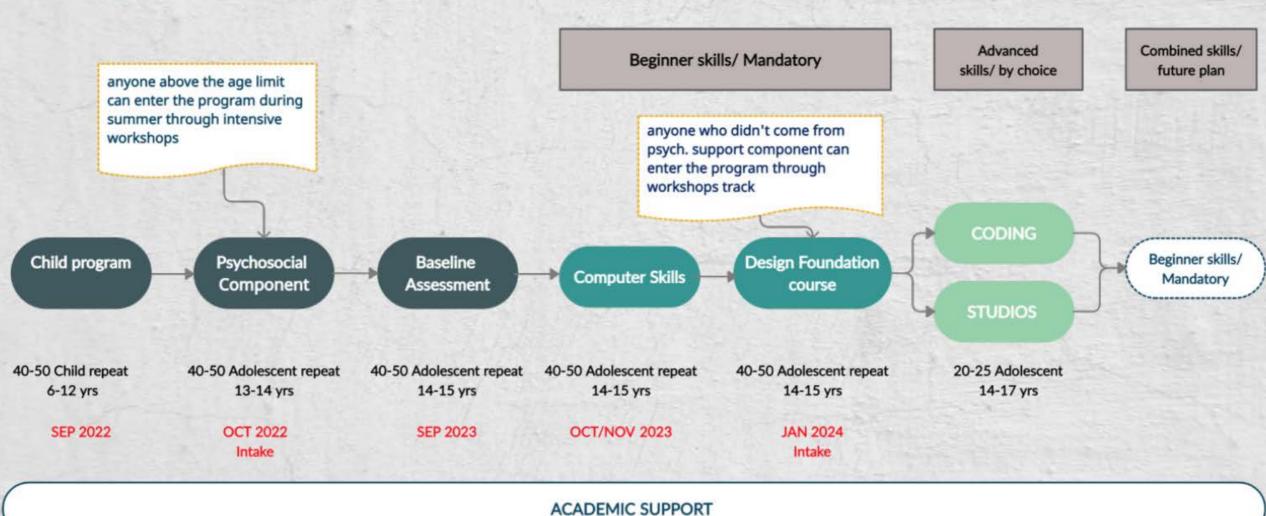
Ruwwad Makerspace

innovation school 2021

- All adolescents benefiting from the makerspace 69
- Outreach beneficiaries: student beneficiaries who completed the foundational process and gained the basic design knowledge and skills 54
- Repeat beneficiaries: student beneficiaries who completed the foundational process and completed at least the first studio and gained good technical design knowledge and skills 36
- Graduate beneficiaries: student beneficiaries who completed the one-year journey that included completion of the foundation course that was extended over a period of 11 weeks and had also concluded more than 3 studios 11
- 2 studios conducted, animated storytelling and sustainability



Adolescent proposed journey in Ruwwad 2022





30 adolescentswho graduated from psychosocial support component and finished basic computer skills in IT.





Design thinking workshop

Studio 1

Mar-April, 2022

July, 2022

Arduino workshop

Adolescent FULL JOURNEY

in the makerspace 2022/2023





Studio 3



Studio 2

Open innovation

Exhibition / Graduation

Jan-June, 2023









Tafileh Programs Brief 2021

Youth

- 203 youth benefitted from Scholarship since establishment.
- 49 Youth Scholars gave back 6411 service hours.
- 7 graduated
- 50 Dardashats were conducted
- 17 Youth led initiative touched 1364 citizens



Tafileh Programs Brief 2021

Child

- 185 repeat children @ Shams Tafileh Library
- 850 child benefited from school outreach
- 311 child in academic support
- 208 child in summer clubs and learning units
- 200 child in marathon
- 49 children benefitted from Tajalla music sessions
- 295 children in creative arts
- 584 book lent this year
- 82 repeat adolescents and 705 outreach benefitted from various enrichment sessions.

Community

• 72 mothers (45 repeats) benefitted from enrichment activities and discussion circles.



















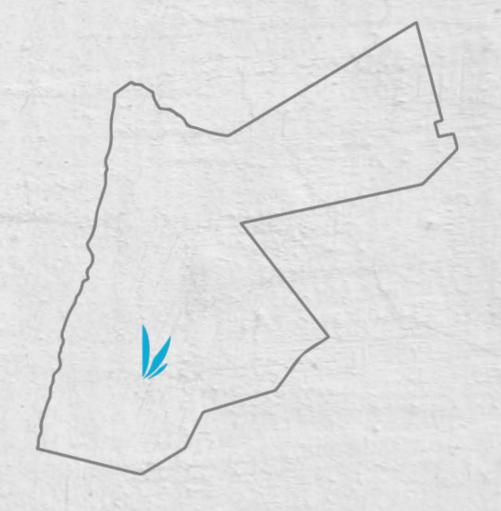


Tafileh Updates 2021

- Tafileh Continues activities as usual across all programs with maintaining social distancing.
- More use of digital tools in planning and implementation after the pandemic.
- Because schools were closed for most of the year, youth scholars do most of their volunteering at the center now.
- Partnerships with governmental entities were renewed in Tafileh.
- Scholarship was delayed to accommodate large number of new scholars, and an orientation component has been added.



Beidha Programs Brief 2021





Beidha Programs Brief 2021



Youth

- 44 benefited from the scholarship since establishment
- 7 Youth Scholars
- Community Service Hours 444
- 1 graduate
- 22 Dardashat sessions

Child

- 161 child beneficiaries
- 30 repeats (arts, sports, storytelling)
- Academic support 31 child beneficiaries from 167 sessions
- 2 summer clubs benefitting 32 children



Beidha Updates 2021



- Moath Amareen- Ibn Sheikh Sulaiman joined the scholarship fund committee for Beida
- A new team is formed to include Maher Amareen-Ruwwad graduate scholar - to upgrade the digital literacy track
- Revisiting the mutual activities between Tafileh and Beida to ensure at least 4 exchanges are done yearly
- Booking one Dardashat a year for Ruwwad Youth scholars in Jordan to take place in Beida





COMMUNICATIONS 2021

Kids Stories

Know your Self

https://www.facebook.com/watch/?v=348994946276152

https://www.facebook.com/watch/?v=766124407369010

https://www.facebook.com/watch/?v=1212334659169378

https://www.facebook.com/watch/?v=2176877329155269

https://fb.watch/v/1oG97qah8/ https://www.facebook.com/watch/?v=193496515749389 https://www.facebook.com/watch/?v=335236697905716

https://www.facebook.com/watch/?v=389924098974792

Graduation 2121

playlist

https://youtube.com/playlist?list=PL0DvM8rY4WUt00bphJX2tWxrnhuHYzI0u

Scholarship

https://www.facebook.com/watch/?v=422746968992342

Projects

https://www.facebook.com/watch/?v=1819669901546386
https://www.facebook.com/ruwwadJo/videos/403982214527441/
https://www.facebook.com/watch/?v=189403023218370
https://www.facebook.com/watch/?v=405045281252566
https://www.facebook.com/watch/?v=3062324774033536

Makerspace

https://www.facebook.com/watch/?v=2984431098494445

facebook.com/watch/?v=936988720424973



COMMUNICATIONS 2021

General Samples from Social Media videos

https://www.facebook.com/ruwwadJo/videos/840031123

590881/

https://www.facebook.com/watch/?v=371156034371926

https://www.facebook.com/watch/?v=541572356892193
https://www.facebook.com/watch/?v=276636530965239
https://www.facebook.com/watch/?v=1025298908236273
https://www.facebook.com/watch/?v=1819669901546386
https://www.facebook.com/watch/?v=459358988643954
https://www.facebook.com/watch/?v=405045281252566
https://www.facebook.com/watch/?v=568484867574648
https://www.facebook.com/watch/?v=858785958154102
https://www.facebook.com/watch/?v=312151210733293

https://fb.watch/v/99PvEpaLy/https://fb.watch/v/c-rlY9XQu/

https://www.facebook.com/watch/?v=4219870941398351
https://www.facebook.com/watch/?v=339138357720891
https://www.facebook.com/watch/?v=489287682362982
https://www.facebook.com/watch/?v=844271159513721
https://www.facebook.com/watch/?v=1793549074161186
https://www.facebook.com/watch/?v=1947496325399521
https://www.facebook.com/watch/?v=4090648974329912
https://www.facebook.com/watch/?v=299840891490811
https://www.facebook.com/watch/?v=450839786137507
https://www.facebook.com/watch/?v=1059156607906737
https://www.facebook.com/watch/?v=1119411225199061
https://www.facebook.com/watch/?v=482593389424317
https://www.facebook.com/watch/?v=506579440715372
https://www.facebook.com/watch/?v=440481327269353



Berlitz

Berlitz organization are providing our youth scholars with extensive and progressive training according to their proficiency level through the "Work-Readiness Program" that enriches both general and business English language and skills needed for effective communication. 35 scholars participated in the program.

Alfredo books

Alfredo books will deliver educational books to the youth program. They will be delivering more than 200 books as a start.

Alfredo books is a social enterprise that is part of the investees with Mubaderoon, and the largest Arabian online platform specialized in buying and selling (used /new) books in Jordan and the Middle East.

Darat Al Tasweer

The purpose of the partnership is to provide Ruwwad's Scholars with a Photography workshop to enable them to take photos and showcase their work in Amman Festival.

Center for Lebanese Studies

40 Ruwwad's youth Scholars attended the "Refugee day in a week" exhibition, during the visit, a group discussion took place under the title: Education and Employment challenges.

IASS

Our youth scholars participated in conducting a research regarding the climate change

Institute for Family Health

IFH requested two interns from our youth scholars in the fields of ICT sector and Monitoring and Evaluation

Strategy Directive

40 graduates will fill an online assessment so they can Identify their strengths to capitalize on and Identify missing 21st century skills required to upskill for an immediate positive impact on the workforce in the region.

180 Degrees

The purpose of this partnership is to conduct an entrepreneurship and project management training for our youth scholars



Mindlab

Mindlab conducted the Science and Engineering training of trainers to 5 youth scholars, and the youth scholars conducted many trainings to children from the Child program.

Nima'a

A "Puppetry Making" training of trainers will take place in the upcoming period, the target group will be Ruwwad's youth scholars, and the purpose of the training is to train the participants on how to express through puppets in the fields related to: Early marriage, Violence and Children's rights.

Abwaab

4 keys were provided to Ruwwad in order to access the educational platform provided by Abwaab for academic support purposes.

The keys grant an access to the following grades; Seventh, Eighth, Ninth, and Tenth grade.

Art Exibitions

5 visits took place to art exhibitions, those visits come within the art component under the Child program, the purpose of the visits is to keep Ruwwad's children connected to the techniques used by local artists

Rednoses

2 "Circus Smile" workshops were conducted for children, the purpose of the workshops is to bring joy and humor to children through using an integrated and sustainable approach that only focuses on the.

Charitas

Musical sessions were conducted to our children to teach them the fundamentals of music

















Partnerships 2021 Community Program

Fabric Aid

The purpose of our partnership with Fabric Aid is to bring to Jabal AlNatheef a much needed service related to collecting and distributing second hand dothes.

In Partnership with Ruwwad, Farbic Aid are in the process of opening a branch for them in the area.

Habayebna Platform

In collaboration with ZINC, Habayebna Platform selected two success stories from Bait Silsal and created a small video to be published on Social Media.

GIZ - Health Items

GIZ provided Ruwwad with Safety and Health Items to be distributed to the local community

Little Volunteers

14 local community women were trained by Little volunteers, after that, they trained 60 children on how to create initiative that addresses the following topics; Plastic recycling, Bullying, Smoking.

Center for Lebanese Studies

Bait Silsal participated in the exhibition which was "Refugee day in a week" exhibition.

Hikma

6 laptops will be provided to the IT department through our partnership with AL Hikma

Makaseb

The purpose of the partnership is to provide our local community with awareness sessions that are related to Entrepreneurship.

Leaders of Today

The purpose of the partnership is to provide adolescents with customized trainings according to their needs, the trainings covered the topics related to Democracy, Elections and Financial literacy

National Company for Training and Employment

The purpose of this partnership is to refer community members to receive vocational trainings and opportunities.

Education for Employment

The purpose of this partnership is to refer community members to receive vocational trainings and opportunities.

Luminus College

The purpose of this partnership is to refer community members to receive vocational trainings and opportunities.

Hareer

Discussions took place to support Hareer initiative.



External Volunteers 2021 Youth Program

Ask the Expert	
Khuzama Alraasheed	Education
Zaydoon Karadsheh	П
Luma Najadeh	Medicine
Salwa Motair	Education
Sereen Syouf	Social Services
AbdelKarim Aldissi	Pharmacist
Tariq Aljundi	Music
Amr Qusous	Mechanical Engineering
Mohammad AlKhalil	Mechatronics engineering
Salah Taha	Insdustrial engineering
Emad Elayyan	Business
Laura Haddad	Languages
Rajaa AbdelAziz	Law
Nabil Shaheen	Medical Sciences
Hana Alkhalidi	Medical Sciences
Hekmat AlOksh	Medical Sciences
Noura Sabha	Medical Sciences
Bashar Ayasrah	Electrical engineering
Reem efranji	Special Needs
Nidal Ahmad	Science
Hidaya Abu Jamee	Civil engineering
Muna Haddad	Tourism
Nadine Nimri	Writing
Anas Taji	II.

Throughout 2021,

54 external volunteers supported the work in Ruwwad's programs





External Volunteers **2021** Youth Program

Nasser Alsalhi	Supports in the research component
Nael Saoudi	Supports in providing customized trainings for Ruwwad's staff and youth
Rawan Abdel Nour	Supports in providing Ruwwad with further legal and HR assistance
Layan Abdel Aziz	Supports with the translation and articulation, created a LinkedIn account for Ruwwad
Tuleen Abdel Aziz	Supports with recommendation letters, website updates
Hana Ziyad	Supports in founding the Debate club
Mohammad Shadi Hasan	Supports in translating documents
Sami Hourani	Keynote speaker
Muna Fityani	Supports with defining the organizational structure
Serene Hulailah	Supported in the ILO case study



External Volunteers 2021

Community Program

1.22 1.12	Women	10 - 14	
Areej Abu Ajamieh	Empowermen	February	
	t Sessions	2021	
Khawla Malek	Women	Septembe	
	Empowermen		
	t Sessions	r 2021	

Makerspace

Talal Abu Jaber	Supports in the makerspace	May – June 2021
Layan AbdelAziz	activities Supports in the makerspace activities	September – December 2021
Tuleen Abdel Aziz	Supports in the makerspace activities	September – December 2021

Child Program

Faris Haddad	English sessions and research
Yazan Masarweh	Story telling
Abeer Al Taher	Story telling
Hani Alqam	Arts component
Nawal Abdullah	Arts component
Juman Al Nimri	Arts component
Haya Abdelhamid	Arts component
Yasmeen Kiyyali	Illustration workshop
Abdullah Bayyari	Arts component
Leen Oraifi	Arts component
Aya Al Qasem	Arts component
Abeer Al Taher	Arts component
Ibrahim Jawabreh	Arts component
Raed Ibrahim	Arts component
Mohammad Abu Doha	Music Workshops



COMMUNITY EMPOWERMENT

To improve community-based protection practices of refugee and host communities of Al Natheef and Al Mareekh in East Amman

Main Achievements

- Syrians, were recruited and their capacity was built in the areas of Community Organizing, Human Rights Based Approach, Facilitation Skills and Information Technology to improve community based protection practices and We facilitate access to the affected people by cases of violence.
- The CFs formed the first leadership team, for Siraj II Campaign, 15 youth scholars and 6 women were selected to form the first leadership team.
- The team succeeded to reach out to 208 people through one to one meetings to be part of 2nd tier leadership teams
- Partnerships were established with specialized organizations for the purposes of fully achieving the project objectives and to facilitate access to specialized services to benefit target beneficiaries.



Expanding the digital sector and digital government services in Jordan

"GrowJo"

2021 GrowJo



- ! The project team conducted awareness and info sessions, and successfully reached out to 636 community members to raise the awareness about the GIG economy.
- ! Through a thorough selection process, **718** candidates youth (%68 women and %15 Syrian refugees) participants were selected to benefit from onboarding and upskilling activities so they can access the GIG economy.



Monitoring and Evaluation 2021



- M&E capacity building workshops conducted in for teams in Amman, Tafileh, Palestine and Egypt on the basics of monitoring and evaluation, building logical framework and drafting and measuring indicators.
- Logical framework revised for Jordan and built for Ruwwad Palestine and Ruwwad Egypt.
- Reporting templates revised regionally to include indicators from the logical framework.
- All M&E tools that measure framework indicators compiled regionally.
- All beneficiaries' journeys revised with programs.



Monitoring and Evaluation Regional Training 2021

- 4 days M&E regional training conducted on data collection tools and data analysis.
- The first day included the basics and ethical and technical consideration of data collection and data analysis.
- The following days were divided per regional program, tools were displayed, analyzed and modified.
- Outcome of the training was the compilation of all regional tools and list of best practices in tools building.



Inquiry Based Learning Regional Training 2021

- Needs assessment was conducted with the regional child program practitioners who apply the inquiry-based learning methodology.
- Based on the results of the needs assessment, the regional training was conducted over 3 days including a revision of the methodology, an emphasis on evaluation and creation of the cycle, and child motivation.
- 2 IBL case studies were introduced in the training that the teams worked on regionally.
- The outcome of the training is for each regional team to produce an IBL unit on nature to be implemented in 2022.



Family Archive Regional Training 2021

- Family Archive regional training was conducted over 3 days with the regional teams.
- The training focused on creating personal narrative using the family's historic documents, photos and artifacts.
- The training is an experimental phase of exploring possible implementations of the family archive in the child program across the region.







Summarized Balanced Sheet 2021

Assets		
Non-current Assets	246,520	
Current Assets	261,953	
Net Assets	508,473	
Liabilities & Owners Equity		
Owners Equity		
Paid-in Capital	50,000	
Compulsory Reserved	35,571	
Accumulative Surplus	269,572	
Total Owners Equity	355,143	
Liabilities		
Unurned Revenues - Projects	0	
Unurned Revenues - Raghida Ghandour	0	
Other Accounts Payable	153,330	
Total Liabilities	153,330	
Total Liabilities & Owners Equity	508,473	



Year to 31-Dec-21 JD

Summarized Income Statement 2021

Income	977,220
Expenses	
Mussab Khorma Fund Expenses	(246,037)
Community Program Expenses	(76,624)
Child Program Expenses	(41,751)
Tafeeleh Project	(54,446)
Global Change Maker Expense	0
UNDP Mitigating Project Expenses	0
UNDP Youth Project Expenses	0
UNDP 3x6 project expenses	0
Citi Foundation project expenses	0
Al Beida Project	(22,587)
Liberate The Voice Expenses	0
Child Literature Expenses	0
English Lab Expenses (Rosetta)	0
Youth Engage in Gender	0
Depate Project Expenses	0
Citizenship Project Expenses	0
ILO Project Expenses	0
IRC Project Expenses	0
Rawabet Project Expenses	0
Hope Project Expenses	0
Innovation School Expenses	(44,017)
OSF Project Expenses	(67,829)
Mubaderoon Project Expenses - Plan Int.	(98,288)
Jeerah & Byout Ahalina Campaign	(22,739)
EJP Project	(97,467)
Growjo Project	(13,286)
Administration Expenses	(243,306)
Total Expenses	(1,028,377)
Total Surplus (Deficit)	(51,157)
Vocational Training Expenses	0
Net Surplus (Deficit)	(51,157)



Summarized Income 2021

Donations	
Fadi Ghandour	101,098
Raghida Ghandour	191,700
Aref Naqvi	0
Aramex	100,000
Khaled Al Masry	100,000
Cairo Amman Bank	100,000
Hala Fadel	0
Majdi Yaseen	0
Aram Co.	0
Scholarship Refund	0
Roayana	6,000
Rula Attalah	19,851
Jeerah & Byout Ahalina Campaign	900
Other Donations	16,767
Total Donations	636,316
Projects Income	
UNDP Mitigating Project	0
UNDP Youth Project	0
UNDP 3*6	0
Citi Foundation Project	0
Youth Engage in Gender	0
ILO Project	0
IRC Project	0
Rawabet Project	8,102
OSF Project	72,537
Mubaderoon Project	99,000 0
Hope Project	46,790
Innovation School	100,329
EJP Project	14,146
Growjo Project	14,140
Total projects Income	340,904
Total	977,220



Summarized Cash Flow Statement 2021

Net Cash flow from operating activities Add: Net cash flow from investing activities Add: net cash flow from financing activities	
Surplus (Deficit) in cash	(78,466)
Add: cash at the beginning of the year	186,011
Cash at the end of the year	107,545

